ƒ ƒ ̃ ̄ ̇ ̀ ̆ ̀ ̇ ̀ ̈ ̈ ̃ ̀ ̃ ̀ ̃ ̀



2017 ẉ Æ ẉ ẙ

Driving new value Moving the world ¨ · ڿ · À

Part

2017 ẉ Æ ẉ ẙ

Part

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Part

ʃ ɲ Ụ̃ ß ᴘ ũ̇ ʃ Ḳ2016ẉ̰ ᴶ [OBJ]Ă̇ ό‰́ ∩ ƪ ˜Y ƪ ȝ ∩ ƪ̊ ƪ ᵘ Å ȍ ị̂ ᵶ Ụ ȝ ѡ ᷒ ᴗ Ⱶ Ⱶ “ GB1589-2016 ” [OBJ]ᾥ Ⱶ ẽ ᵠ å ʌ ʃ ɲ ⌂ ʌ ᾥ Ⱶ ”E Φ ד ẙ ‖ ᶻ ǯ ث ظ ژ ج ڈ ᷒ ק β ᾠ Ω ⅞ מ ” Ǐ

∓ ᵘ Ụ̃ ß ר ̋ Ụ̃ ß ه ظ ́ א ʿY Ă ל ﷺ ╖ ɕ ́ ﻉ ╝ ʯ ֊ Ụ̃ ß ᷓ ℓ ɨ ũ̇ Ȁ G Ụ̃ ß [OBJ]ṕ ሀ ș ת Ụ̃ ß ᵪ ∂ ╕ ب

Æ ẉ ᷤ ᵩ ǯ ث ظ ژ ج ᴨ Ḣ ă̈ ƪ ᷒ 81,468 ᴶ ≔ ẉ ª Ω 58,231 ᴶ ª ⅝ ″ 39.90% ḫ א Ղ ᾠ Ɔ ץ ט ף ɹ ᴨ ↓ ụ̈ 97.20 ₣ ≔ ẉ ª Ω ↓ ụ̈ 70.13 ₣ ª ⅝ ″ 38.59% ḫ א ́ ˍ ↓ ụ̈ 5.68 ₣ ≔ ẉ ª Ω ↓ ụ̈ 3.62 ₣ ª ⅝ ″ 56.96%

Part

2017Ẉ Æ Ẉ ☋ ㄱ ∓ Ṫ Ụ ß ă ⇟ ᵢ̈ Ϙ ∫ ∪ K ᵾ
↕ Ẉ Ţ Ầ Ḋ ᵢ̣ א ط ɨ ″ ᾳ ع ☋ ㄱ ≥ ↔ Ầ ∧ ˜H
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ᴶ ̠ ɤ ' ⊐ ή ㄱ ⇟ ⁵ Ẉ. ₆ ط ª Ầ Ḋ ㄴ ỹ ᵸ ㄱ ∓
Ṫ Ụ ß Ĩ ⊐ ő ‰ ° ´ ᵽ ㄿ ɤ

· Ầ ㄿ ɋ ᴅ ㄴ ˚ ɜ ė ˈY ɋ ᴅ OBJ å Ω ㄣ ⊃ ɨ ᴨ
˝ א ˈY ㄴ ᾳ

ᵽ OBJ Φ ע ᴸ ⇃ ¯ ᵊ ˍ ㄱ ㅜ Ầ ö ∧ ㄣ ᴨ ė
Ấ Ụ ß ☺ ㅜ Æ Ẉ ⇃ ¯ ᵊ Ầ ㄿ ɋ ᴅ ↓ ụ
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˙ ㄴ ỉ ㄿ			
	-67.21%	1,214,509	3,703,689
	-	-550,421	-3,988

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Haruma ㄣ ɋ
250MW+60MW å ╢ Ã
∧ ɔ ˜ FPP ᵀ ʁ ᵽ

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2ώ7ή ∨
Ầ Ḋ ᵢ̣ ㄴ

3ώ

3ώ28ή
Ầ ف

4ώ

ѿ ḍ Ocean Aquafarms AS ɮ и ㄣ
ɋ ☺ ᵽ 2.5 ˜
Ⱦ OBJ ▄ ∓ Ł ᵻ Ỿ
ᵇ ấ ⇞

5ώ

5ώ18ή ∨
: ˽ ă ا
Ẋ n ệ ʃ ᴨ ظ ُ ɔ

Part

2017 Ẉ Æ Ẉ Ρ ΰ GB1589-2016 À ƒ ‰ Ḫ Ạ ʌ ں ʌ ذ ⌂ ת ز ‰ ج ╬ ∞ ५ ŧ ५ ȝ ƒ Ķ ५ ‖ ك ۋ ۋ ५ [OBJ] ẽ φ R ş Ụ g ấ ° ´ [OBJ] Â ī ƒ ภ ף ɹ ף ى ـ ∂ ฃ ^ Ṿ ט ף ɹ ج ؍ ŧ Ã̃ ฃ ذ

Æ Ẉ Ỉ ᵀ ף Ṫ Ḣ ă ج ؍ 4,438 ᴶ a ⅝ ƶ Ẅ ฃ ذ 47.79% ج ؍ ف ሥ Ẉ ƶ Ẅ ฃ ذ Ḫ א ج φ ۋ Ɔ ↓ Ụ 12.83 Ƒ a ⅝ ƶ Ẅ ฃ ذ 49.15% ´ ̈Ω ሥ ̊ ↓ Ụ 0.42 Ƒ a ⅝ ̊ 55.64%

ƥ ƒ ภ Ụ ß ف Φ β ذ ̃Ω ⊃ ק ỉ ♯ Ụ ß ـ ∂ ⊃ ת ³ ج β ɛ̈ ج گ ج Ḿ ت [OBJ] β ד ∂ ɛ̈ ج ح ớ ⅝ β ɔ ـ ώ ″ ج ỉ ד ƥ ƒ گ Ụ ß ף ή ۋ ″ ሥ í ° ؍ ا ڑ ५ ŧ ५ ẽ φ Ỉ ᵀ ף Ṫ Ẉ Æ Ẉ ƒ گ ج ؍ ´ ‰ ሥ Æ ؍ ƶ Æ Ẉ õ Ò ں ص ▓ ǒ ỉ ד ώ ″ À β Â ʌ ° ´ ò ف ५ ù Ạ Ḫ א ج ؍ ฃ ذ Ǎ ´ ج ؍ ሥ Æ

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	؍ ሥ Ỉ ฃ		
	49.15%	1,283,201	860,359
	55.64%	-42,814	-96,523
	48%	4,438	3,003

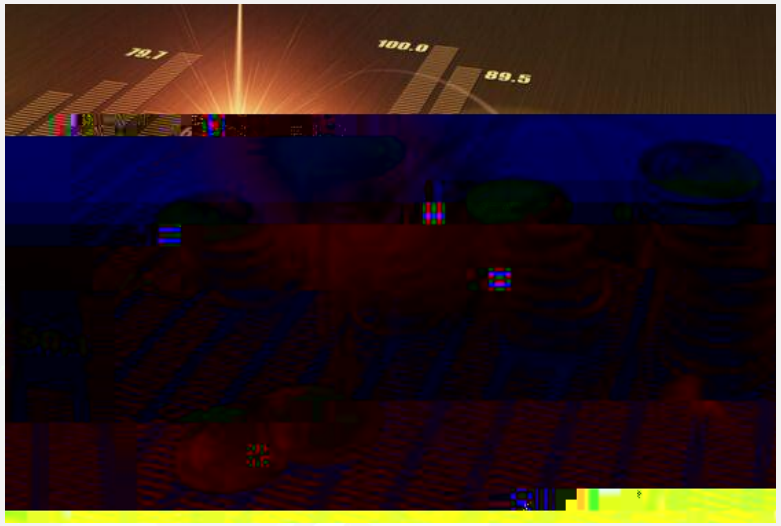
Part

2017Ẉ Æẇ ϶ϧ̆ Ⱳ ˈϒⱭ ß ʌ ị̄ ʃ
ƺ ⊤ ʌ ị̄̆ Ⱳ ʃ ʃ̃ Ȁ ⱨ ỷ ɾ ȏ Ⱳ
▪ Ⱡ ɬ ɹ ∂ Ⱨ ⱨ Ⱶ ɬ ɯ ʗ ╥گ ᾳ̈ Ф ɬ ᴘ ⱷ
╥ ѽ ẗ ⎮ℴ̈ Ỉ ⱴ ẽ φ ⱷ ╥ ɯ ʗ Ṅ ᴘ ḧ ẽ
φ ᴘ ʃ ɾ ƺ ɡ ~ Ф Ạ ấ Ф OBJ ỹ ı ʊ ƍ ʃ
Ụ ß ɯ ʗ ᵭ ı Ⱪ ʃ ɲ ɔ ƀ ȏ ن OBJ ف ɬ ʌ ị̄
Ⱨ₅ ʊ ⊦ Ш Ф ɬ ⱱ ̂ Ḅ ᾐ ʃ Ḳ ή ⅞ ڀ ȡ ɕ
Ụ ج ǒ ڈ ئ

Part

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3.02%	1,148,040	1,114,356
13.75%	516,097	453,708



Æ Ẉ ⍦ ϕ ⍭ ⊓ ḫ א Ղ ώ Ϛ ↓ ⍨ 11.48 ⨍ ⊃ Ẉ ª Ω ↓ ⍨ 11.14 ⨍ ª ⅝
″ 3.02% ḫ א ´ ¯ ↓ ⍨ 5.16 ⨍ ⊃ Ẉ ª Ω ↓ ⍨ 4.54 ⨍ ª ⅝ ″ 13.75% ´ ¯
″ ļ ˈ ï ͻ Ω ĺ ⊓ ˊ Ⴒ ף ص ώ ″ ظ Ղ ᾯ ' ب Ω ڑ ´ ɾ

⍦ ° ɿ ˜ ϗ и ᴧ ᴧ ⌐ ´ “ ẍ ẙ ▄ ẙ ˙ ” ᴧ ẙ ▄ ק ʁ ª ɾ ƶ ף ɦ ㄩ ᴧ Ц ʃ ؤ
³ OBJ Hώ ד ẙ ´ ד ק ° ⅄ ⁼

⍦ ك ח ϗ и ▄ ק ° ⍭ ⍦ ᴖ ת ۔ ∂ Ṁ b ɾ Ą — ę OBJ ▄ Ϛ ᵀ ك ח ϗ и ă ו
ח ή ɾ Ϛ ∓ ̋ Ω ⍭ ̈ A ώ ″ ̋ Ω ظ ΐ ד ق ℓ ̈ E ƶ ث ᴸ b ↓ ⍨ ° ⍭ – ᴸ ᴜ ⁗ ḇ

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ʃ ﮓ ∓ ف ّ ظ ∩ Ά ˭ ϒ ℓ ∧ ῑ ˊ ă ϒ
ʃ ȝ ᴎ ᶎ ⊤ ö ῑ ˊ ʃ Ụ ß ∧ ῑ

ȝ ف ّ ظ ∩ Ά ˭ Ţ ˊ ϒ ЩÂ Φ ϐ ف



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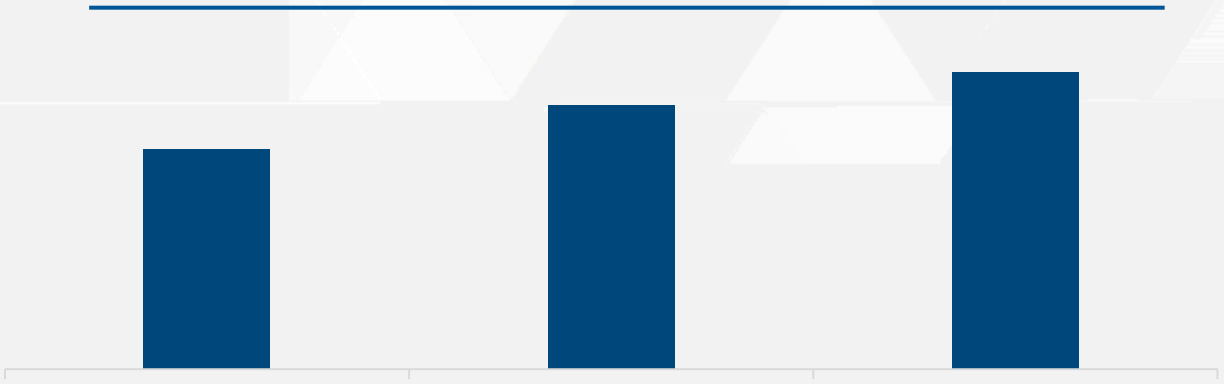
ϐ ϱ ﮓ ? ”Ω

ˊ Δ ˊ Ղ ف ّ Õ ”Ω

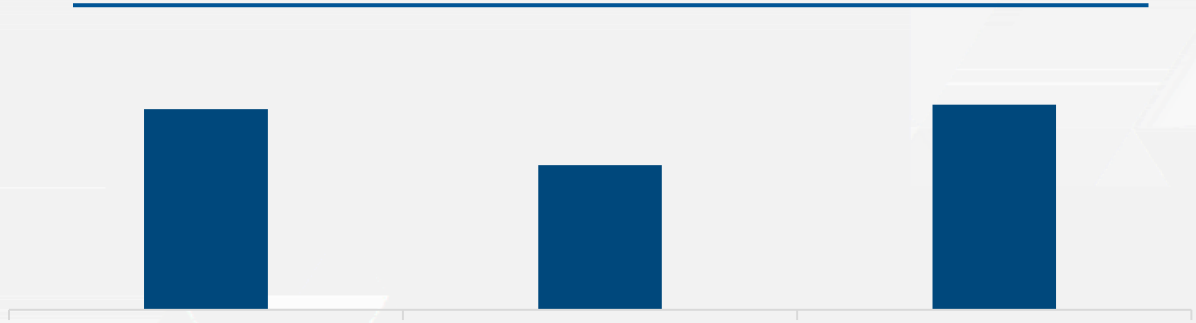
2017 ẉ Æ ẉ ẙ

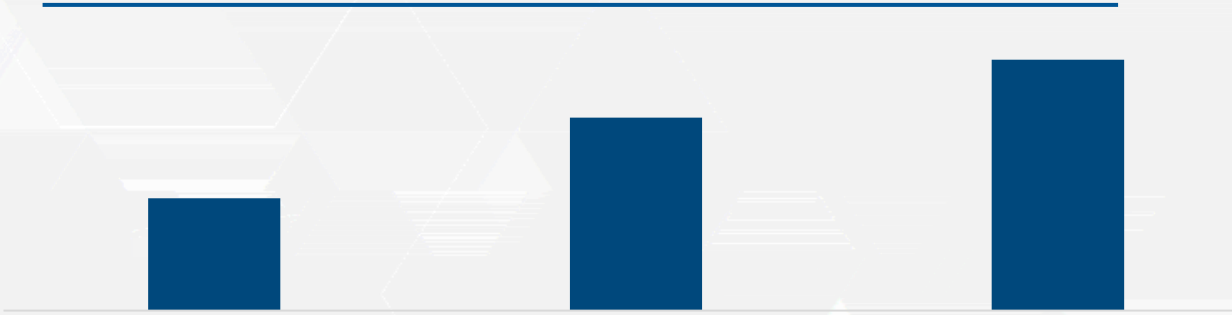
Driving new value Moving the world ¨ · ڿ · À

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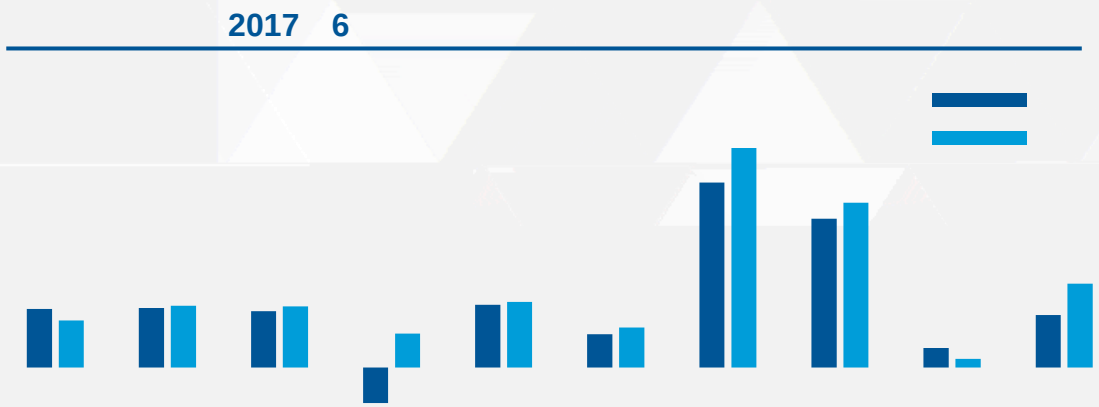


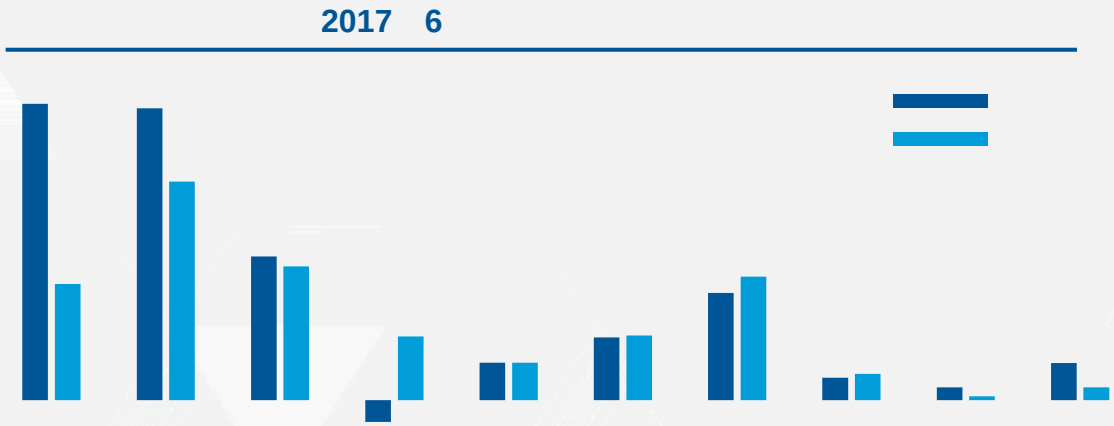


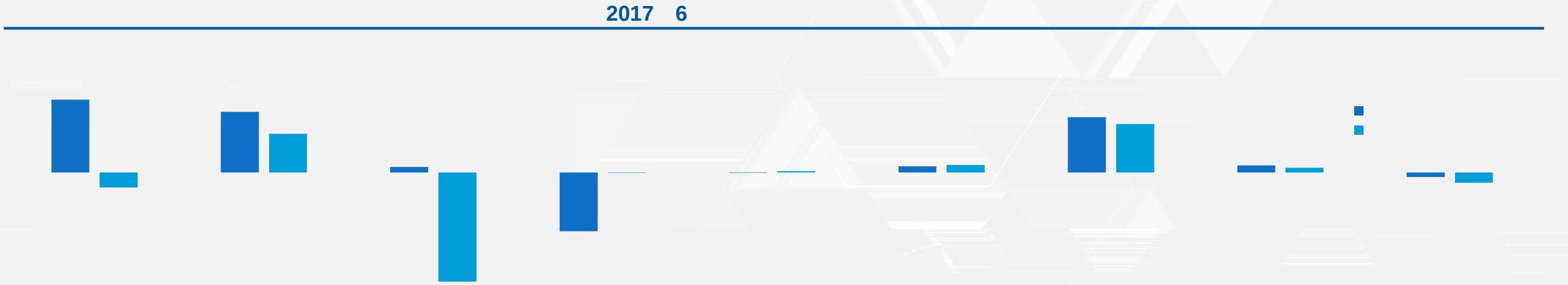




Part







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ώ ↕ ό ﻮ Ⴑ ﻩ ﷺ ' ↕ ϑ ﻮ Ⴑ ﻩ ﷺ ¸ ώ ″ ᴿ Ṫ æ ﷺ HSE

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ϒ ‖ ȍ ȓ ∓ Ṫ ⊓ ḫ ≥ ↔ ⁄ Ọ å ˀ ʜ ^ ƒ ⊓

ˈ ف ؤ ³ ⁄ ⁄ ᵇ ɨ ˜ ⁊ ת ″ ا ɹ ⊃ ڃ ⁊ ˜ ؤ ³ ∧ ȓ ف ڀ ⊿ ᵀ ڿ Ẋ

ف ℓ ȍ ȓ ƒ ɯ ↓ ɨ ˀ ʜ ⊓ ▄ ☡ ˚ ≥ ↔ ⁊ ∓ ═ Ⱡ ᵻ ⊓ ˛ ▫ ʒ ▄ ∓ ☺ ƿ ƍ ɒ

ϒ ‖ Ƶ Ḿ Φ ע ᴸ Ψ ק ۾ ۻ ώ Ţ ầ ק β Ȍ ⊓ ȏ ˛ ∓ Ṫ Ụ ß ڰ Ω

ف ℓ ɾ Ặ ǎ ɀ ת ⊓ " ⚌ ק ώ ″ ° ۿ ' �unknown ƿ ˍ ǐ ד ˙ Y ⁄ ò ف ƿ ɦ ╙ ⊓ ɲ ڰ ˋ ⁊ ת

ᵀ “ ǐ ɻ + ” ộ ⁄ ò ف Ụ ק ấ ф

ɾ Ặ ʁ ª ᵀ Ω ᵀ ɲ ᵘ ሐ ° ◊ ƿ ɻ “ Ṿ ت ” ƒ Ḳ ǎ ɀ ف ℓ ấ ф Ḣ ƿ ২ ɼ ɦ ╙ ɻ ⁄ ų ṕ ĕ ڿ ۋ

ɦ ╙ ɨ ő ɻ

2017ẇ Æ ẇ ǐ ᵀ ۣ Ṫ Ṅ ⁄ ⁄ ƿ ɻ “ Ụ ß Ṁ ᵇ ۿ ` Ж ɭ ɮ ⁊ ⁊ í ⁊ ת h ˛ ″ Ị Ẹ ” ɲ Ղ Ά

ɻ Ầ ȓ Ṫ ɻ Ḿ ớ ◗ ’ ɻ ˋ Ụ ß ˛

″ A

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ؤ ÞṄ ٨ ٨ ώ ″ ڎ ΐ ד ḫ א ח ٧ ℓ ש ذ ٬Y ٨ ɾ Ă / Ọ ٦ ד

ل ᵀ Φ ـٍ ـً ڤ Φ ח ¨ À Ḣ ƥ ד ° ◊ ٧

ᵀ ת ٦ í ɾ Ă₅ ځ ا í ΐ ד Ḥ ì ؤ Þ ă ز ώ ″ ۏ '

Ẋ ى ă ز ᵀ ˀ ل ᵀ ώ ″ ḫ ד

ؤ Þ Ṅ ٬Y ٨ ò ف ˉ ∓ ° ´ ∓ Ḫ ɾ ̣ ° ´ OBJ Ƨ ş ٬Y ۏ ẗ ٦ ሀ ɧ ڒ OBJ Ḻ ˌ ِ ן ד п ệ ḫ و ớ ف ḯ

ِ ص ₩ Ã OBJ ʰ ˙ ƥ ٤ ᵌ Ụ ă Ʊ ◌ ژ ٧ Ⅱ ḿ ñ ω ٨ ḯ ˙ ˜ OBJ À ° ´ ò ف ° ´ Ƨ ş

ؤ ° ١ ّ ٶ ᵑ Ṅ ٨ ٨ ▄ ק ʙ ª ¨ H ٤ ˋ ؤ ³ ٨ ḯ ؤ ɾ ᶻ Ụ ß ò ẍ ⁼ Ϧ ج ד ỷ ק ° ل ⚌ ώ ″

ِ ˊ و ¸ ٨ ٨ ٬Y ٧ Ị ỷ OBJ ا ɻ ٦ í ۏ ٧ ¸ À ð ₩ Ã ד ḫ א ß ٧ ˈ ٬Y ٨ OBJ ש ذ

ؤ ك ח ٶ ᵑ Ṅ ▄ ק ¸ Ȯ ח ¸ À ώ ″ ج ٦ ק ° ¸ ٦ ת Ȯ ח و ۏ ٧ ℓ ò ט ج ¸ Ȯ ח f ا ɻ ƶ ٤ ò

ט ؤ Þ OBJ ٨ ḯ